

**APPENDIX C - ATTESTATION**  
**Attestation Form**

**Prepared in accordance with section 15 of the  
Broader Public Sector Accountability Act, 2010 (“BPSAA”)**

TO: The Board of Ontario Health

FROM: Cameron Love,  
Chief Executive Officer  
The Ottawa Hospital

Date: June 1, 2022  
June 22, 2022

RE: April 1, 2021 to March 31, 2022 (“the Applicable Period”)

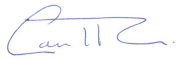
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On behalf of The Ottawa Hospital (the “Hospital”) I attest to:

- the completion and accuracy of reports required of the Hospital pursuant to section 6 of the BPSAA on the use of consultants;
- the Hospital’s compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;
- the Hospital’s compliance with any applicable expense claims directives issued under section 10 of the BPSAA by the Management Board of Cabinet;
- the Hospital’s compliance with any applicable perquisite directives issued under section 11.1 of the BPSAA by the Management Board of Cabinet;
- the Hospital’s compliance with any applicable procurement directives issued under section 12 of the BPSAA by the Management Board of Cabinet,
- the Hospital’s compliance with any applicable directives on the preparation and publication of business plans and other business or financial documents issued under section 13 of the BPSAA by the Management Board of Cabinet, during the Applicable Period.

In making this attestation, I have exercised care and diligence that would reasonably be expected of a President & Chief Executive Officer in these circumstances, including making due inquiries of Hospital staff that have knowledge of these matters.

I further certify that any material exceptions to this attestation are documented in the attached Schedule A. Dated at Ottawa, Ontario this June 22, 2022.



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Cameron Love, CEO

I certify that this attestation has been approved by the Board of The Ottawa Hospital on June 22, 2022.



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Katherine Cotton, Chair, Board of Directors

### SCHEDULE A to Attestation

1. Exceptions to the completion and accuracy of reports required in section 6 of the BPSAA on the use of consultants;  
**No known exceptions**
2. Exceptions to the Hospital's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;  
**No known exceptions**
3. Exceptions to the Hospital's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet;  
**No known exceptions**
4. Exceptions to the Hospital's compliance with the perquisites directive issued under section of the BPSAA by the Management Board of Cabinet; and  
[to be added once ss. 15(1)(c.1) of the Act is proclaimed into force] **No known exceptions**
5. Known exceptions to the Hospital's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet.
  - The Hospital has been guided by the five key principles outlined in the Procurement Directive: delivery of quality patient care and other services, value for money, accountability, transparency and process standardization as well as the trade agreement rules effective in 2017, Canadian Free Trade Agreement (CFTA) and the Canada-EU Comprehensive Economic and Trade Agreement (CETA) when making decisions on its operational needs for goods and services. The Hospital has endeavored to comply fully with the requirements of the Procurement Directive and has worked diligently to bring itself into full compliance by enhancing its policies and processes. However, there may be circumstances in which the Hospital has failed to comply with the strict letter of the Procurement Directive and these exceptions are noted below.
  - As anticipated by BPS Procurement Directive mandatory requirements 7.2.21 (non-competitive procurement) and 7.2.18 (term of agreement modifications), exceptions have occurred in the form of extension of contracts. These exceptions were made based on The Hospital's strategic business decisions to align the close of active contracts with that of other related products or services; or for the purposes of entering a group procurement contract to achieve optimal value for money. Exceptions were also made when the time periods required to conduct a complex and comprehensive open procurement extended beyond the end of the current contract for an essential product or service due to, for example, the review of alternative solutions or gathering of all necessary clinical input. Given that these services are needed to maintain the effective operations of the Hospital, decisions to extend some contracts were made to ensure continuity of service. The COVID-19 pandemic has caused many of these exceptions due to the delay in planned competitive procurement processes.
  - The Hospital is partially compliant with the mandatory requirement 7.2.22 Contract Management. Non-material exceptions relate to managing and documenting supplier

performance. Management has plans to develop a Third-Party Risk Management Program by December 2022 to assess risk and evaluate performance of suppliers.

- When required, the Hospital single/sole sources to vendors for specific allowable reasons as described in the Procurement Directive. Certain supplier engagements have not been procured in compliance with the requirements and, others have been strategically single sourced with the support and approval of senior management and the Board, to maintain operational effectiveness, quality of patient care and value for money. It is critical in the healthcare industry, that the organization maximizes the value they receive from the use of public funds and that procurement activities result in the delivery of the right product or service at the right time and right place.
- The Hospital and/or our Group Buying Organizations (GPOs) continue to execute a sourcing strategy that maximizes available resources to complete procurement requirements in a timely and effective manner. All our GPO's state that they are compliant with the BPS Procurement Directive for the current fiscal year except for some contract extensions taken to align expiry dates and be positioned to deliver maximum value for the membership. This was an approved business decision; however, the Broader Public Sector (BPS) Procurement Directive requires that such extensions be reported as exceptions. The Hospital will also continue to oversee GPO procurement processes to ensure continued alignment with Hospital procurement and signing policies as well as the BPS Procurement Directive, CFTA and CETA requirements.

To deliver care and protect the safety and health of patients during the COVID-19 pandemic, the Hospital had to expedite the procurement of certain goods, equipment and services. The requirements of the Hospital's policies and procedures were only waived to the extent necessary to facilitate such emergency procurements.

6. Exceptions to the Hospital's compliance with the preparation and publication of business plans and other business or financial documents issued under section 13 of the BPSAA by the Management Board of Cabinet. **No known exceptions**

**APPENDIX A - HOSPITAL REPORT ON CONSULTANT USE**

**APPENDIX A - Hospital Report Consultant Use- Open**

**Name of Hospital:** The Ottawa Hospital

**LHIN:** Champlain

**Reporting Period:** April 1, 2021 to March 31, 2022

Purchase Order No.	Consultant Firm Name (s)	Name and Title of Consulting Contract	Contract Term	Procurement Value	Consultant Selection Process	Modification to Agreement Yes / No
			If the contract term has been extended please include the original contract term and the amended contract term	(A) Original value plus (B) Value of amendments and (C) Total procurement value (\$)/ Total Paid	(Open Competitive, Invitational Competitive, Non-competitive) If non-competitive, please provide an explanation	If No - please ensure the modification is captured in the Compliance Report/Attestation-can be deleted as it is not included in the prescribed format If Yes, did the procurement documents permit modifications to the term or value of the agreement? - added this See format attached to email
CSLT1179	Parsons Inc	TOH New Planning and Approval Studies (New Campus). (NCD). TOH oversight: Joanne Read/Cameron Love	January 13, 2020 to January 12, 2022 Amended to June 24, 2022	Original Procurement Value \$314,911.00 Amended Value \$1,248,991.00 Amended Value \$2,588,301.00  Total Amount Paid including tax for April 2021 to March 2022: \$1,834,842	Open Competitive RFP-TOH-CPF-2019-020	Amendment # 1 Additional NCD planning approval deliverables (increase of \$934,080.00 excluding applicable taxes), amended contract value of \$1,248,991.00The additional deliverables include: Part A: City of Ottawa Application for Lifting of Holding Zone Part B: City of Ottawa Application for Site Plan Control for Master Site Plan Part C: City of Ottawa Application for Detailed Site Plan Control Amendment for Parkade Phase Part D: National Capital Commission Approval.  Amendment # 2 Additional NCD planning approval studies and deliverables (increase of \$1,339,310.00 excluding applicable taxes) and to extend the term to June 24, 2022. Amended contract value of \$2,588,301.00. The additional scope of services and deliverables include: Part A: Additional Planning and Engineering Services for Master Site Plan and Parking Garage Site Plan Control Part B: Additional Detailed Design and Construction Services for Parking Garage Roads and Servicing Package Part C: Additional Geotechnical and Environmental Site Assessment (ESA) Investigations Part D: Additional Cultural Heritage Studies
CSER24943	Deloitte	Consulting services for financial advisory to assist in the development of strategy including detailed financial plans in support of the Ottawa Hospital's new campus. (NCD).	February 10, 2020 to February 9, 2025	Original Procurement Value \$500,000 Amended Value \$1,938,958.00 Amended Value \$1,998,958.00 Amended Value \$2,058,958.00 Amended Value \$2,098,958.00 Amended Value \$2,213,839.00 Amended Value \$2,408,839.00 Amended Value \$2,368,839.00 Amended Value \$2,458,839.00  Total amount paid including tax from April 1, 2021 to March 31, 2022: \$740,437	Open Competitive RFP-TOH-2019-030	Amendment # 1 Budget increase to the agreement limitation of expenditure, (increase of \$1,438,958.00) for as needed financial advisory services. Total amended value not to exceed \$1,938,958.00 to the end of Stage 3. Scope of work and term of agreement remain unchanged.  Amendment # 2 For additional project scope to complete " FF&E plan and Riverside lease advisory services" project deliverables (increase of \$60,000.00). Amended value \$1,998,958.00. All other terms and conditions remain unchanged.  Amendment # 3 For additional project scope to complete "Economic Contribution Study for the New Civic Campus", project deliverables (increase of \$60,000.00). Amended value \$2,058,958.00. All other terms and conditions remain unchanged.  Amendment # 4 For additional project scope to complete "Economic Contribution Study for the New Civic Campus", project deliverables (increase of \$40,000.00). Amended value \$2,098,958.00. All other terms and conditions remain unchanged.  Amendment # 5 For additional project scope to complete "Life Sciences Innovation Park Scope of Services" March 11, 2022, project deliverables (increase of \$114,881.00). Amended value \$2,213,839.00. All other terms and conditions remain unchanged.  Amendment # 6 For additional project scope to complete "Credit Rating Agency Selection Rating Process Report and Delivery of Preferred Investment Vendor Scope" project deliverables (increase of \$195,000). Amended value \$2,408,839.00. All other terms and conditions remain unchanged.  Amendment # 7 To reduce the project limitation of expenditure value for financing strategy by \$40,000. Amended value not to exceed \$2,368,839.00. All other terms and conditions remain unchanged.  Amendment # 8 For additional project scope to complete "Integrated Risk Management Framework Development" project deliverables (increase of \$90,000). Amended value \$2,458,839.00. All other terms and conditions remain changed.

**APPENDIX A - HOSPITAL REPORT ON CONSULTANT USE**

<b>CSLT1180</b>	<b>G Bird Holdings Inc. o/a GBA Group</b>	Consulting services for development management in the multi-phased project of the Ottawa Hospital's new campus (NCD). The supplier will work with TOH in overseeing the capital development initiative and project manage specific elements of the New Civic Campus Development.	April 1, 2020 to March 31, 2027.	Original Procurement Value \$10,000,000.00 Amended Value \$12,273,550.00  Total amount paid including tax from April 1, 2021 to March 31, 2022: \$2,497,071	Open Competitive RFP-TOH-CPF-2019-070	Amendment # 1 For additional project scope for consulting services required for the parking garage of the new civic campus. The additional services includes facilitating the design, approvals and implementation of the new parking garage with the Ministry of Health and Long-Term Care and Infrastructure Ontario for project updating as required. In addition to liasing with the City of Ottawa and National Capital Commission for project updating as required. Increase to contract value of additional \$2,273,550.00, total amended value not to exceed \$12,273,550.  Amendment # 2 For additional deliverables related to the geotechnical and environmental engineering services for the New Civic Development ("NCD") cost of \$363,000.00 excluding applicable taxes. The total contract value limitation of expenditure remains unchanged at \$12,273,550.
<b>CSLT25153</b>	<b>Deloitte</b>	Consulting services for financial planning and analysis, value for money assessment of regional laboratories.	August 31, 2020 to December 31, 2020 Amended to June 30, 2021.	Original Procurement Value \$405,826.00  Total amount paid including tax from April 1, 2021 to March 31, 2022: \$36,160	Open Competitive RFP-TOH-2020-049	Amendment # 1 To extend the term to June 30, 2021. All other terms and conditions including value remain unchanged. This PO is now closed.
<b>CSER12344</b>	<b>Optimus SBR Inc</b>	Consulting services for supply chain strategic planning which includes implementation, methodologies and communications and reporting. The consultant will deliver the strategic plan for TOH supply chain.	January 4, 2021 to May 1, 2021 Amended to November 1, 2021. Amended to April 30, 2022.	Original Procurement Value \$59,400.00 Amended Value \$67,500.00 Amended Value \$177,500.00  Total amount paid including tax from April 1, 2021 to March 31, 2022: \$99,475	Open Competitive RFP - TOH-2020-066	Amendment # 1 To add additional scope of work for interviews and engagement \$8,100.00.  Amendment # 2 To exercise the six month option period to extend. The term is amended to November 1, 2021. All other terms and conditions remain unchanged.  Amendment # 3 To add additional scope of work for the supply chain strategy implimentation. The contract value is increased by \$110,000, total amended value is not to exceed \$177,500.  Amendment # 4 To extend the term to April 30, 2022.
<b>CSLT1185</b>	<b>Deloitte</b>	Consulting services for post-pandemic planning advisory services to develop a post-pandemic recovery plan.	July 19, 2021 to September 17, 2021	Original Procurement Value \$75,000.00  Total amount paid including tax from April 1, 2021 to March 31, 2022 \$84,750	Non-Competitive Procurement	New agreement to report
<b>CSLT1190PO</b>	<b>Anderson Insight Inc.</b>	Strategic planning education session and public opinion polling to support of senior staff at the TOH as Board of Governors consider longer term agenda and priority setting as well as the public context, reputation management and communications approaches around the major project of a new Civic campus for the Hospital	February 10, 2022 to June 30, 2022	Original Procurement Value \$62,000  Total amount paid including tax from April 1, 2021 to March 31, 2022: - nil-	Non-Competitive Procurement	New Agreement to Report

**Hospital Report Consultant Use- Closed**

Name of Hospital: The Ottawa Hospital  
 LHIN: Champlain  
 Reporting Period: April 1, 2021 - March 31, 2022

Purchase Order No.	Consultant Firm Name (s)	Name and Title of Consulting Contract	Contract Term	Procurement Value	Consultant Selection Process	Modification to Agreement Yes / No
			If the contract term has been extended please include the original contract term and the amended contract term	(A) Original value plus (B) Value of amendments and (C) Total procurement value (\$/ Total Paid)	(Open Competitive, Invitational Competitive, Non-competitive) If non-competitive, please provide an explanation	If No - please ensure the modification is captured in the Compliance Report/Attestation
CSLT1181	Avison Young Real Estate Consulting Inc.	Consulting services for third-party proposal evaluation services related to the submissions for RFSQ TOH-CPF-2020-011 (Appendix E - RFSQ Documents). The evaluations will ultimately result in establishing a Roster of Prequalified General, Mechanical Sheet Metal, Mechanical Plumbing and Electrical Contractors, that may be invited to bid on potential future TOH construction projects (Services) at TOH facilities, with estimated values (each project) greater than or equal to, two hundred and fifty thousand Canadian dollars (\$250,000) and less than two million Canadian dollars (\$2,000,000).	May 12, 2020 to May 11, 2021.	Original Procurement Value \$40,000.00	Invitational Competitive RFQ-TOH-CPF-2019-065	Fiscal 2021-22 attestation; PO is now closed.
CSLT25153	Deloitte	Consulting services for financial planning and analysis, value for money assessment of regional laboratories.	August 31, 2020 to December 31, 2020 Amended to June 30, 2021.	Original Procurement Value \$405,826.00  Total amount paid including tax from April 1, 2021 to March 31, 2022: \$36,160	Open Competitive RFP-TOH-2020-049	Amendment # 1, To extend the term to June 30, 2021. All other terms and conditions including value remain unchanged. This PO is now closed.
CSER12304A	Info-Tech Research	Consulting services for TOH ERP applications upgrade assessment. The consultant will deliver a facilitated workshop to define the ERP strategy including recommendations.	August 28, 2020 to December 31, 2020	Original Procurement Value \$75,100.00	Open Competitive RFP-TOH-CPF-2020-033	The PO is now closed.
CSER12349	The Potential Group Inc.	Consulting services for strategic planning services for cancer care. Strategy development process for the regional cancer strategy system.	December 7, 2020 to March 6, 2022	Original Procurement Value \$99,620.00  Total amount paid including tax from April 1, 2021 to March 31, 2022: \$54,364	Open Competitive RFP -TOH-2020-075	The PO is now closed.