



**APPENDIX C - ATTESTATION
Attestation Form**

**Prepared in accordance with section 15 of the
Broader Public Sector Accountability Act, 2010 ("BPSAA")**

TO: The Board of Ontario Health

FROM: Cameron Love,
Chief Executive Officer,
The Ottawa Hospital

Date: June 4, 2025

RE: April 1, 2024 to March 31, 2025 ("the Applicable Period")


On behalf of The Ottawa Hospital (the "Hospital") I attest to:

- the completion and accuracy of reports required of the Hospital pursuant to section 6 of the BPSAA on the use of consultants;
- the Hospital's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;
- the Hospital's compliance with any applicable expense claims directives issued under section 10 of the BPSAA by the Management Board of Cabinet;
- the Hospital's compliance with any applicable perquisite directives issued under section 11.1 of the BPSAA by the Management Board of Cabinet;
- the Hospital's compliance with any applicable procurement directives issued under section 12 of the BPSAA by the Management Board of Cabinet (subject to exceptions in Schedule A),
- the Hospital's compliance with any applicable directives on the preparation and publication of business plans and other business or financial documents issued under section 13 of the BPSAA by the Management Board of Cabinet, during the Applicable Period.

In making this attestation, I have exercised care and diligence that would reasonably be expected of a President & Chief Executive Officer in these circumstances, including making due inquiries of Hospital staff that have knowledge of these matters.

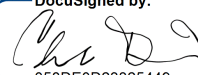
I further certify that any material exceptions to this attestation are documented in the attached Schedule A. Dated at Ottawa, Ontario this June 4, 2025.

Cameron Love, CEO

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Signature



I certify that this attestation has been approved by the Board of The Ottawa Hospital on June 4, 2025.

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Claude Doucet, Chair, Board of Directors

Signature



SCHEDULE A to Attestation

1. Exceptions to the completion and accuracy of reports required in section 6 of the BPSAA on the use of consultants; **No known exceptions**
2. Exceptions to the Hospital's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds; **No known exceptions**
3. Exceptions to the Hospital's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet; **No known exceptions**
4. Exceptions to the Hospital's compliance with the perquisites directive issued under section of the BPSAA by the Management Board of Cabinet; and [to be added once ss. 15(1)(c.1) of the Act is proclaimed into force] **No known exceptions**
5. Known exceptions to the Hospital's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet.

- The Hospital has been guided by the five key principles outlined in the Procurement Directive: quality service delivery, value for money, accountability, transparency and process standardization as well as the trade agreement rules effective in 2017, Canadian Free Trade Agreement (CFTA) and the Canada-EU Comprehensive Economic and Trade Agreement (CETA) when making decisions on its operational needs for goods and services. The Hospital has endeavored to comply fully with the requirements of the Procurement Directive and has worked diligently to bring itself into full compliance by enhancing its policies and processes. However, there may be circumstances in which the Hospital has failed to comply with the strict letter of the Procurement Directive and these exceptions are noted below.
- As anticipated by BPS Procurement Directive mandatory requirements 7.2.21 (non- competitive procurement) and 7.2.18 (term of agreement modifications), non-material exceptions have occurred in the form of extension of contracts. These exceptions were made based on The Hospital's strategic business decisions to align the close of active contracts with that of other related products or services; or for the purposes of entering a group procurement organisation contract to achieve optimal value for money. Exceptions were also made when the time periods required to conduct a complex and comprehensive open procurement extended beyond the end of the current contract for an essential product or service due to, for example, the review of alternative solutions or gathering of all necessary clinical input. Given that these services are needed to maintain the effective operations of the Hospital, decisions to extend some contracts were made to ensure continuity of service.

The Hospital is partially compliant with the mandatory requirement 7.2.22 Contract Management. Non-material exceptions relate to managing and documenting supplier performance. Management continues to develop and implement a Third-Party Risk Management Program to assess risk and evaluate performance of suppliers.

- When required, the Hospital has engaged in limited tendering in circumstances where it is



permissible to do so and in full compliance with BPSPD and relevant trade agreements. Where certain supplier engagements have not been procured in compliance with the requirements, they have been strategically single sourced with the support and approval of senior management and/or the Board, to maintain operational effectiveness, quality of patient care and value for money. It is critical in the healthcare industry, that the organization maximizes the value they receive from the use of public funds and that procurement activities result in the delivery of the right product or service at the right time and right place.

- The Hospital and/or our Group Purchasing Organizations (GPOs) continue to execute a sourcing strategy that maximizes available resources to complete procurement requirements in a timely and effective manner. All our GPO's state that they are compliant with the BPS Procurement Directive for the current fiscal year. The Hospital will continue to oversee GPO procurement processes to ensure continued alignment with Hospital procurement and signing policies as well as the BPS Procurement Directive, and trade agreement requirements.
6. Exceptions to the Hospital's compliance with the preparation and publication of business plans and other business or financial documents issued under section 13 of the BPSAA by the Management Board of Cabinet. **No known exceptions**

APPENDIX C - TOH Use of Consultants Report - Open

Name of Hospital: The Ottawa Hospital

LHIN: Champlain

Reporting Period: April 1, 2024 to March 31, 2025

Purchase Order No.	Consultant Firm Name (s)	Name and Title of Consulting Contract	Contract Term	Procurement Value	Consultant Selection Process	Modification to Agreement Yes / No
			If the contract term has been extended please include the original contract term and the amended contract term	(A) Original value plus (B) Value of amendments and (C) Total procurement value (\$)/ Total Paid	(Open Competitive, Invitational Competitive, Non-competitive) If non-competitive, please provide an explanation	If No - please ensure the modification is captured in the Compliance Report/Attestation-can be deleted as it is not included in the prescribed format If Yes, did the procurement documents permit modifications to the term or value of the agreement? - added this See format attached to email
CSER26665	Deloitte	I&IT solutions planning consulting services for New Campus Development digital deployment.	March 29, 2024 to December 31, 2025	Original Procurement Value \$249,999.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$282,499	Open Competitive (VOR) MGCS VOR # 15176	No update to report 2024-25.
CSLT1254	Gartner Canada Co.	Management consulting review services agreement TOH-2023-216. To complete a contract review exercise and value assessment for essential high financial value Digital Solution contracts.	March 4, 2024 to March 31, 2025.	Original Procurement Value \$865,565.45 Amended Value \$985,565.45 Total paid (including tax) from April 1, 2024 to March 31, 2025 0	Open Competitive RFP TOH-2023-216 (MGCS VOR # 17892)	New agreement to report. Amendment # 1 To add EPIC hosting and project fees for assessment and forensic analysis. Firm fixed deliverables additional value of \$120,000. Total amended value not to exceed \$985,565.45. No update to report 2024-25, two year option will be executed and reported in fiscal 25/26 in process of amending.
CSLT1179	Parsons Inc	TOH New Planning and Approval Studies (New Campus). (NCD). TOH oversight: Joanne Read/Cameron Love	January 13, 2020 to January 12, 2022 Amended to June 24, 2022 Amended to June 30, 2029	Original Procurement Value \$314,911.00 Amended Value \$1,248,991.00 Amended Value \$2,588,301.00 Amended Value \$7,661,646.00 Amended Value \$9,698,647.98 Amended Value \$13,709,342.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$3,320,235	Open Competitive RFP-TOH-CPF-2019-020	Amendment # 1 Additional NCD planning approval deliverables (increase of \$934,080.00 excluding applicable taxes), amended contract value of \$1,248,991.00. The additional deliverables include: Part A: City of Ottawa Application for Lifting of Holding Zone Part B: City of Ottawa Application for Site Plan Control for Master Site Plan Part C: City of Ottawa Application for Detailed Site Plan Control Amendment for Parkade Phase Part D: National Capital Commission Approval. Amendment # 2 Additional NCD planning approval studies and deliverables (increase of \$1,339,310.00 excluding applicable taxes) and to extend the term to June 24, 2022. Amended contract value of \$2,588,301.00. The additional scope of services and deliverables include: Part A: Additional Planning and Engineering Services for Master Site Plan and Parking Garage Site Plan Control Part B: Additional Detailed Design and Construction Services for Parking Garage Roads and Servicing Package Part C: Additional Geotechnical and Environmental Site Assessment (ESA) Investigations Part D: Additional Cultural Heritage Studies. Amendment # 3 Additional NCD planning and design deliverables for the Main Hospital CUP as well as Parking Garage Construction. (Increase of \$5,073,345.00 excluding applicable taxes) and to extend the term to June 30, 2029. Amended contract value of \$7,661,646.00. Part A: Main Hospital Building Planning & Site Civil Engineering Part B: Central Utilities Plant (CUP) Planning & Site Civil Engineering Part C: MOH & PSOS Assistance (Servicing, Roads, Planning, Environment) Part D: Conformance Consulting Services (Servicing, Roads, Planning, Environment) Part E: Parking Garage Construction Services Part F: Additional Services as Needed Amendment # 4 To amend invoicing details; scope of work, contract value and terms remain unchanged. Amendment # 5 For the change to a progressive DBFM project delivery model and specific to the main build, Central Utility Plant (CUP) and associated site infrastructure. To add additional NCD design deliverables for Main Hospital & CUP Planning, Environmental, Civil Engineering Services. (Increase of \$2,037,001.98 excluding applicable taxes). Amended contract value not to exceed \$9,698,647.98. Amendment # 6 To add scope for the Parking Garage, Early Works Project and Advanced Works Project. (Increase of \$4,010,694.00 excluding applicable taxes). Amended contract value not to exceed \$13,709,342.00.

CSER24943	Deloitte	Consulting services for financial advisory to assist in the development of strategy including detailed financial plans in support of the Ottawa Hospital's new campus. (NCD).	February 10, 2020 to February 9, 2025 Amended to February 9, 2026	Original Procurement Value \$500,000 Amended Value \$1,938,958.00 Amended Value \$1,998,958.00 Amended Value \$2,058,958.00 Amended Value \$2,098,958.00 Amended Value \$2,213,839.00 Amended Value \$2,408,839.00 Amended Value \$2,368,839.00 Amended Value \$2,458,839.00 Amended Value \$2,481,256.50 Amended Value \$2,745,703.50 Amended Value 3,259,467.00 Amended Value \$3,724,998.01 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$766,233	Open Competitive RFP-TOH-2019-030	Amendment # 1 Budget increase to the agreement limitation of expenditure, (increase of \$1,438,958.00) for as needed financial advisory services. Total amended value not to exceed \$1,938,958.00 to the end of Stage 3. Scope of work and term of agreement remain unchanged. Amendment For additional project scope to complete " FF&E plan and Riverside lease advisory services" project deliverables (increase of \$60,000.00). Amended value \$1,998,958.00. All other terms and conditions remain unchanged. Amendment For additional project scope to complete "Economic Contribution Study for the New Civic Campus", project deliverables (increase of \$60,000.00). Amended value \$2,058,958.00. All other terms and conditions remain unchanged. Amendment For additional project scope to complete "Economic Contribution Study for the New Civic Campus", project deliverables (increase of \$40,000.00). Amended value \$2,098,958.00. All other terms and conditions remain unchanged. Amendment For additional project scope to complete "Life Sciences Innovation Park Scope of Services" March 11, 2022, project deliverables (increase of \$114,881.00). Amended value \$2,213,839.00. All other terms and conditions remain unchanged. Amendment For additional project scope to complete "Credit Rating Agency Selection Rating Process Report and Delivery of Preferred Investment Vendor Scope" project deliverables (increase of \$195,000). Amended value \$2,408,839.00. All other terms and conditions remain unchanged. Amendment To reduce the project limitation of expenditure value by \$40,000. Amended value not to exceed \$2,368,839.00. All other terms and conditions remain unchanged. Amendment For additional project scope to complete "Integrated Risk Management Framework Development" project deliverables (increase of \$90,000). Amended value \$2,458,839.00. All other terms and conditions remain changed. Amendment For additional project scope to complete "Local Share Plan Municipal Contributions Review" project deliverables (increase of \$22,417.50). Amended value \$2,481,256.50. All other terms and conditions remain unchanged. Amendment For additional project scope to complete "Life Sciences Park Financial Advisory Services" project deliverables (increase of \$264,447.00). Amended value not to exceed \$2,745,703.50. All other terms and conditions remain unchanged. Amendment Increase the contract value to \$3,259,467 (additional \$513,763.50) for CUP advisory services, all other terms and conditions remain unchanged. Amendment # 2 To exercise first option year and extend agreement to February 9, 2026 and add an additional \$440,531.01 in as needed CUP advisory services. Total amended contract value not to exceed \$3,724,998.01.
CSLT1180	G Bird Holdings Inc. o/a GBA Group	Consulting services for development management in the multi-phased project of the Ottawa Hospital's new campus (NCD). The supplier will work with TOH in overseeing the capital development initiative and project manage specific elements of the New Civic Campus Development.	April 1, 2020 to March 31, 2027	Original Procurement Value \$10,000,000.00 Amended Value \$12,273,550.00 Amended Value \$12,358,312.90 Amended Value \$13,958,312.90 Amended Value \$14,845,729.09 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$2,903,114	Open Competitive RFP-TOH-CPF-2019-070	Amendment # 1 For additional project scope for consulting services required for the parking garage of the new civic campus. The additional services includes facilitating the design, approvals and implementation of the new parking garage with the Ministry of Health and Long-Term Care and Infrastructure Ontario for project updating as required. In addition to liaising with the City of Ottawa and National Capital Commission for project updating as required. Increase to contract value of additional \$2,273,550.00, total amended value not to exceed \$12,273,550. Amendment # 2 For additional deliverables related to the geotechnical and environmental engineering services for the New Civic Development ("NCD") cost of \$363,000.00 excluding applicable taxes. The total contract value limitation of expenditure remains unchanged at \$12,273,550. Amendment # 3 To amend the resource rates and pricing schedule. All other terms and conditions including value remain unchanged. Amendment # 4 To amend the resource rates and pricing schedule. All other terms and conditions including value remain unchanged. Amendment # 5 To amend the invoicing, all other terms and conditions including value remain unchanged. Amendment # 6 To amend the personnel to add additional resources and pricing schedule rates, all other terms and conditions remain unchanged. Amendment # 7 To amend the pricing schedule rates, all other terms and conditions remain unchanged. Amendment # 8 Site Development Strategic Services. Increase of \$84,762.90 excluding taxes. Total amended value not to exceed \$12,358,312.90. All other terms and conditions remain unchanged. Amendment # 9 For additional services and scope required to complete parking garage project, increase of additional \$1,600,000. Total amended value not to exceed \$13,958,312.90. All other terms and conditions remain unchanged. Amendment # 10 For additional services and scope required to complete ambulatory care and research building, increase of additional \$887,416.19. Total amended value not to exceed \$14,845,729.09. All other terms and conditions remain unchanged.
CSER27121	Compensation Governance Partner Inc.	Non-union Compensation Advisory Services for Executive positions.	October 16, 2024 to January 22, 2025 Amended to March 31, 2025 Amended to April 30, 2025	Original Procurement Value \$55,000.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$38,985	Open Competitive Hamilton Health Sciences Corporation Compensation Advisory Services # RFP RPS3017	New Agreement Amendment # 1 To extend end date to March 31, 2025 all other terms and conditions including value remain unchanged. Amendment # 2 To extend end date to April 30, 2025, all other terms and conditions including value remain unchanged.
NDCSER27021	Optimus SBR Inc	Financial Planning New Campus Development (NCD) Life Sciences Park Fairness Advisory Services	October 7, 2024 to October 22, 2025	Original Procurement Value \$50,560.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$4,882	Open Competitive MGSC VOR, TOH-2024-210	New Agreement

CSER26694	Agnew, Peckham and Associates Ltd.	Prime Programmer Consultant Agreement, Cancer Care	April 19, 2024 to December 13, 2024 Amended to April 30, 2025	Original Procurement Value \$129,490.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$121,488	Open Competitive MMC # 201123, TOH-2024-074	New Agreement Amendment # 1 End date extended to April 30, 2025, all other terms and conditions including value remain unchanged.
CSER27320	Pricewaterhouse Coopers LLP	Corporate Services ERP Strategy, Roadmap and Business Case Development Services.	December 9, 2024 to March 14, 2025	Original Procurement Value \$50,000.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$5,650	Open Competitive RFS-TOH-2024-173; VOR# 17892	New Agreement
CSER27313	KPMG, LLP	Digital Solutions ServiceNow HRSD Implementation Service.	January 6, 2025 to October 30, 2025	Original Procurement Value \$705,000.00 Amended Value \$797,000.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$0	Open Competitive RFS TOH-2024-165	New Agreement Agreement has a fixed price of \$705,000.00. Amendment # 1 To add 'Security and Sitter' scope & costing to Agreement for an additional \$92,000.00, total amended contract value not to exceed \$797,000.00.
CLST1258	KPMG, LLP	Nurses and Regulated Health Professionals Strategy	April 1, 2024 to December 20, 2024	Original Procurement Value \$159,475.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$180,206	Open Competitive MGSC VOR, TOH-2024-029	New Agreement
CSER26707	Berner Bowie Lee, Inc	TOH Brand Positioning Research Project for Strategy	February 5, 2024 to August 1, 2024.	Original Procurement Value \$87,610.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$49,499	Invitational Quotation TOH-2024-040	New Agreement

TOH Use of Consultants Report - Closed

Name of Hospital: The Ottawa Hospital

LHIN: Champlain

Reporting Period: April 1, 2024 - March 31, 2025

Purchase Order No.	Consultant Firm Name (s)	Name and Title of Consulting Contract	Contract Term	Procurement Value	Consultant Selection Process	Modification to Agreement Yes / No
			If the contract term has been extended please include the original contract term and the amended contract term	(A) Original value plus (B) Value of amendments and (C) Total procurement value (\$)/ Total Paid	(Open Competitive, Invitational Competitive, Non-competitive) If non-competitive, please provide an explanation	If No - please ensure the modification is captured in the Compliance Report/Attestation
CSER26086	Mercer Canada Ltd.	Consulting services for employee job classification. To review non-union compensation for clinical and non-clinical positions at TOH.	April 1, 2023 to December 31, 2023 Amended to December 31, 2024	Original Procurement Value \$210,000.00 Amended Value \$265,000.00 Amended Value \$315,000.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$2,949	Open Competitive RFP TOH-2022-243 (MGCS VOR# 14088)	New agreement to report. Amendment # 1 To add deliverables for compensation review of "survey of custom trade positions", amended increase of \$55,000. Total amended value not to exceed \$265,000. Amendment # 2 To increase contract value by \$50,000 for as needed advisory services in accordance to existing scope and rates and extend the end date to December 31, 2024. Total amended value not to exceed \$315,000.00. PO is now closed.
CLST1258	KPMG, LLP	Nurses and Regulated Health Professionals Strategy	April 1, 2024 to December 20, 2024	Original Procurement Value \$159,475.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$180,206	Open Competitive MGSC VOR, TOH-2024-029	New Agreement. PO is now closed.
CSER26707	Berner Bowle Lee, Inc	TOH Brand Positioning Research Project for Strategy	February 5, 2024 to August 1, 2024.	Original Procurement Value \$87,610.00 Total paid (including tax) from April 1, 2024 to March 31, 2025 \$49,499	Invitational Quotation TOH-2024-040	New Agreement PO is now closed.